



2 November 2017

Dear [REDACTED]

Official information request for Direct reports, span of control.

Our ref: SSC2017/0133

I refer to your official information request dated 17 October 2017 for:

- *how many direct reports the CE of the SSC has?*
- *how many direct reports each of the CES in the state sector have?*
- *can you provide me a copy of any formal advice or informal suggestions that SSC provides to CES in the state sector about what is a sensible and appropriate number of direct reports for a CE to have?*

On the 18 October 2017 we contacted you and clarified that you were only seeking information specific to:

- CE of the Public Service
- CE of the 4 non-public service departments
- CE of Crown Agents (excluding DHBs)

We also advised you that SSC does not hold this information for individual agencies but for this request, we would seek this information from each agency and include the co-ordinated details in our response to you.

Information being released

Please find below a table that provides, the name of the organisation, and the number of direct reports to the CE.

These have also been grouped into the categories you requested being Public service departments, 4 non-public service departments and Crown Agents (excluding DHBs)

Public Service Department	
Department	Number of Direct Reports to CE
Ministry of Business, Innovation and Employment	8
Department of Conservation	10
Department of Corrections	9

Crown Law Office	6
Ministry for Culture and Heritage	4
Ministry of Defence	6
Ministry of Education	11
Education Review Office	8
Ministry for the Environment	6
Ministry of Foreign Affairs and Trade	12
Government Communications Security Bureau	8
Ministry of Health	13
Inland Revenue Department	12
Department of Internal Affairs	9
Ministry of Justice	12
Land Information New Zealand	8
New Zealand Customs Service	6
New Zealand Security Intelligence Service	5
Ministry for Pacific Peoples	5
Ministry for Primary Industries	8
Department of the Prime Minister and Cabinet	6
Serious Fraud Office	5
Ministry of Social Development	7
State Services Commission	6
Statistics New Zealand	5
Ministry of Transport	4
The Treasury	5
Te Puni Kōkiri	14

Ministry for Vulnerable Children, Oranga Tamariki	11
Ministry for Women	5
Social Investment Agency	8

Non-public Service Departments	
New Zealand Defence Force	12
New Zealand Police	9
Parliamentary Counsel Office	3

Crown Agents (excluding DHBs)	
Accident Compensation Corporation	10
Callaghan Innovation	15
Civil Aviation Authority of New Zealand	9
Earthquake Commission	8
Education New Zealand	10
Energy Efficiency and Conservation Authority	6
Environmental Protection Authority	10
Fire and Emergency New Zealand	10
Health Promotion Agency	5
Health Quality and Safety Commission	9
Health Research Council of New Zealand	4
Housing New Zealand Corporation	9
Maritime New Zealand	8
New Zealand Antarctic Institute	8
New Zealand Blood Service	11
New Zealand Qualifications Authority	7

New Zealand Tourism Board	7
New Zealand Trade and Enterprise	8
New Zealand Transport Agency	19
New Zealand Walking Access Commission	5
Pharmaceutical Management Agency	6
Real Estate Agents Authority	6
Social Workers Registration Board	6 (5.2 FTE)
Sport and Recreation New Zealand	5
Tertiary Education Commission	12
WorkSafe New Zealand	7

In your response to your question “whether the State Services Commission (SSC) provides any formal advice or informal suggestions to CEs in the state sector about what is a sensible and appropriate number of direct reports for a CE to have”, SSC has not provided any formal or informal advice to CEs about what is sensible and appropriate number of direct reports.

If you wish to discuss this decision with us, please feel free to contact Ministerial.Services@ssc.govt.nz.

You have the right to seek an investigation and review by the Ombudsman of this decision. Information about how to make a complaint is available at www.ombudsman.parliament.nz or freephone 0800 802 602.

Please note that we intend to publish this letter (with your personal details removed) on the State Services Commission’s website.

Yours sincerely



Nicky Dirks
Managing Principal, Ministerial Services